

SAUDER SCHOOL OF BUSINESS
THE UNIVERSITY OF BRITISH COLUMBIA
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CURRICULUM VITAE

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EDUCATION

B.A.(hons.) University of Kent at Canterbury, England, 1970. Major: Quantitative Social Science

Ph.D. Carnegie-Mellon University: H. John Heinz III School of Public Policy and Management (formerly The School of Urban and Public Affairs), 1975.
 -Thesis: Simultaneous Equations Models of the Educational process.

PRIMARY ACADEMIC APPOINTMENTS

1974-1979 University of Pennsylvania: The Wharton School, School of Public and Urban Policy and Fels Center of Government.
 -Assistant Professor of Public Policy

1979 - University of British Columbia: Faculty of Commerce and Business Administration, Policy Analysis Division.
 -Associate Professor of Public Policy Analysis (1979-93)
 -Professor of Public Policy and Strategic Management (1993-present)
 -Van Dusen Professor of Business Administration (2000-present)

ADJUNCT PROFESSORSHIPS OR VISITING POSITIONS

- School of Economic and Social Sciences, University of East Anglia, UK (1990,1996,2000)
- Division of Commerce and Administration, Griffith University, Australia (1991)
- Graduate School of Management, University of Western Australia (1999-2002)

SHORT-TERM ACADEMIC POSITIONS

- Helsinki School of Economics
- University of Auckland
- China-Europe International Business School (CEIBS)

GOVERNMENT POSITIONS

- Member, Patented Medicine Prices Review Board (1999-2004, 2005-2010)
- Member, Pharmacoeconomic Initiative Scientific Committee (1995-2001)

CORPORATE OR ADVISORY BOARDS

- Institute for Health System Transformation and Sustainability, Board of Directors (2009-)
- International Public-Private Partnership Scholars Network, IP3SN, Founding Co-Director (2011-Present)
- CBS Public Private Platform, Advisory Board, (2011-2016)
- Advanced Applied Physics Solutions (AAPS) Project Review Panel (2009-2011)
- Executive Committee, Phelps Centre for the Study of Government and Business (1997-present; Acting Director (1998-9)
- UBC Faculty Pension Plan Board (1989-90)

U.S. NATIONAL ACADEMIES COMMITTEES

- Member, Committee on “Medical Isotope Production without Highly Enriched Uranium” (2007-2008).

ADMINISTRATIVE POSITIONS

Academic Director, EMBA Program in Health Care (2010-2014)
Chair, Strategy and Business Economics Division (1982-1984, 1996-2000)
Chair, Programmes and Curriculum Committee (2001-06, 2007-2010)
MBA Core Co-chair (1997-98)

MAJOR UNIVERSITY SERVICE

University Senate, 1993-96
Hampton Fund Awards & UBC-SSHRC Research Awards, 1989, 1996-99
Faculty Research Advisory Committee, 1991-94
Faculty Appointments, Promotions and Tenure Committee, 1993-94, 2013-14
Faculty Curriculum Committee, 1985-86
MBA Admissions Director, 1985-90

MAJOR AWARDS/DISTINCTIONS

1977-79 Danforth Associate
1983 Graduate Teaching Excellence Award (nominated)
1984 Social Sciences & Humanities Research Council Leave Fellowship
1999-04 Member, Patented Medicine Prices Review Board
2000 Peter Larkin Award (with S. Alisharan and others)
2000- Van Dusen Professorship in Business Administration
2000 Paper selected for the 10th Anniversary Commemorative Issue of *Nonprofit Management and Leadership* (with A.R. Vining)

- 2001 Alan Blizzard Award (with S. Alisharan and others)
- 2002 CGA Teaching Excellence Award for MBA teaching
- 2003- Listed in Canadian Who's Who
- 2005-10 Member, Patented Medicine Prices Review Board
- 2006-09 Member of U.S. National Academies Committee to study "Medical Isotope Production without Highly Enriched Uranium."
- 2009 J.E. Hodgetts Award for the best paper in English in *Canadian Public Administration*, 2008 (with A.R. Vining), awarded by the Institute of Public Administration of Canada
- 2009 One of SSRN's Top Ten downloads from the *Journal of Conflict and Dispute Resolution* (with M. Clark) for the period 1997-2009.
- 2010 John Vanderkamp Prize for the best paper in *Canadian Public Policy*, 2009 (with M.A. Moore, C. Laurin and A.R. Vining)
- 2016 Author of "Cost-Benefit Analysis" in the *International Encyclopedia of Social and Behavioral Sciences*, 2nd ed., winner of the 2016 PROSE Award for Excellence in Reference Works

PROFESSIONAL AND CONSULTING ACTIVITIES

Strategic Analysis and Planning

Prepared or facilitated the development and implementation of strategic plans; conducted strategic analyses and strategic marketing; provided advice on the use of economic, statistical and other analytical methodologies. Clients include Vodafone, Stora Enso, PriceWaterhouse Coopers; European & Pacific Investment Management; AGF Management Limited; Tidy Welders Inc.

Cost-Benefit Analysis

Conducted CBA projects of a nuclear power plant in Puerto Rico, provision of power lines to remote areas, solid waste disposal, protective dykes, water metering, hospital room sizes, infrastructure investment for timber harvesting. Prepared position papers on the value of life and cost of accidents. Reviewed methodology for estimating the economic welfare impacts of privatisation in New Zealand. Clients include Westinghouse Corporation; District of Stewart; Capital Regional District; Province of British Columbia; City of Kamloops; The Treasury, New Zealand; Providence Health Care.

Public Policy Analysis

Evaluated or reviewed policies including broadcasting of educational issues, NSF/RANN research programs, computer-assisted instruction and compensatory education, national research centres. Prepared position papers on the education of low achieving pupils. Clients include WJCT/PBS Television, Jacksonville, Florida; Consad Research Corporation; Educational Testing Service; National Institute of Education; Research for Better Schools.

UNIVERSITY TEACHING EXPERIENCE

Strategic Management: Corporate and Industry Analysis (undergrad); Business Strategy and Policy (undergrad); Business Simulation (undergrad); Strategic Management (MBA); Strategic Analysis (undergrad and MBA); Implementation of Strategy (MBA).

Public Policy/ Government & Business: Public Policy Analysis (undergrad and MBA); Cost-Benefit Analysis (MBA, M.A. and Ph.D.); Project Analysis and Management (MBA).

Managerial Economics: MBA Core & Pre-Core

EXECUTIVE PROGRAMMES TEACHING

Seminars in Strategic Management

- . Residential Programme for Executive Development, UBC.
- . Center for Management Development, UBC (2 day, 3 day and 5 day programmes).
- . Advanced Business Management for Dentists, SFU Exec Programmes (2 days).
- . Senior Executive Development Programmes for LG, Hanjung, Bao Steel (1 day).
- . Helsinki Business School Training Services, Finland.
- . Stora Enso Executive Programme (Principal Academic Facilitator), Finland.
- . CEIBS, Shanghai and Beijing, China.

Seminars in Strategic Management for Government Organisations and NPOs

- . Residential Programme for Executive Development, UBC.
- . UBC Executive Programmes (2 days).
- . Senior Executive Development Programmes (1/2 day).

Seminars in Public Policy, Program Evaluation and Cost-Benefit Analysis

- . UBC Executive Programmes (2 days).
- . University of Auckland, New Zealand (2 days).
- . University of Western Australia, Australia (2 days).
- . BC Streamlining Initiative (2 days).

PROFESSIONAL ACTIVITIES

National and Provincial Regulatory Authority

Patented Medicine Prices Review Board Member (1999-2003, 2005-)
Pharmacoeconomic Initiative Scientific Committee (1995-2001)

U.S. National Academies

Committee on Medical Isotope Production without Highly Enriched Uranium (2007-2008)

Membership in Professional Societies

International Public-Private Partnership Scholars Network (Founding Co-Director)
Society for Benefit-Cost Analysis

Editorial Boards

Economics of Education Review (1979-89)

Journal of Comparative Policy Analysis (2006-)

Journal of Global Operations and Strategic Outsourcing (formerly Strategic Outsourcing: An International Journal, 2007-)

Reviewer for Journals

- . American Economic Review
- . Journal of Law and Economics
- . Canadian Journal of Economics
- . Journal of Public Economics
- . International Economic Review
- . Economic Inquiry
- . Journal of Economic Behavior and Organization
- . Journal of Law, Economics, and Organization
- . Journal of Cultural Economics
- . Journal of Policy Analysis and Management
- . Journal of Comparative Policy Analysis
- . Canadian Public Policy
- . Contemporary Policy Issues
- . Canadian Journal of Administrative Sciences
- . Economics of Education Review
- . Journal of Financial and Quantitative Analysis
- . Journal of Economics and Management Strategy
- . Journal of Industrial Economics
- . Economics of Governance
- . Journal of Economics and Business
- . American Journal of Agricultural Economics
- . International Review of Administrative Sciences
- . International Review of Economics and Finance
- . Transportation Research Part A: Policy and Practice
- . Annals of Public and Cooperative Economics
- . Management Science
- . INFOR
- . Journal of Business
- . Socio-Economic Planning Sciences
- . Applied Financial Economics
- . Journal of International Business Studies
- . Asia-Pacific Journal of Management
- . Regional Science and Urban Economics
- . Public Finance Review
- . Health Care Financing Review
- . Canadian Public Administration
- . Growth and Change
- . Journal of Human Resources
- . Transportation Research
- . Education Economics
- . Journal of Mathematical Sociology
- . Sociology of Education
- . Publius
- . Public Works Management & Policy
- . Public Administration
- . Public Administration Review
- . Annals of Management Science
- . BC Studies
- . Policy Studies Journal
- . Health Policy

Reviewer for Government Agencies

National Science Foundation
Social Sciences and Humanities Research Council of Canada
Netherlands Organization for Scientific Research

External Examiner

Cornell University, Edinburgh University, New York University, Georgetown University,
University of Alberta, University of California, Berkeley, University of East Anglia,
University of Maryland, Baltimore County, University of Western Australia

RESEARCH AND PROFESSIONALLY-RELATED SCHOLARLY AND CREATIVE ACTIVITIES

RESEARCH INTERESTS

The effects of ownership on the behavior and performance organizations: privatization, contracting out, public-private partnerships. Cost-benefit analysis and cost-effectiveness analysis.

MAJOR EXTERNAL (PEER REVIEWED/COMPETITIVE) RESEARCH FUNDING

1974-77	Co-Investigator, National Institute of Education, \$158,085.
1978-80	Principal Investigator, Health Care Financing Administration, \$51,575.
1978-80	Task Leader, Housing and Urban Development, \$4,000,000.
1982-84	Co-principal Investigator, Max Bell Business-Government Studies Program, \$20,000.
1984-85	Co-principal Investigator, SSHRC \$4,000.
1984-85	Leave Fellowship, SSHRC, \$11,500.
1986-89	Co-principal Investigator, SSHRC, \$32,250.
1997	Co-principal Investigator, The Treasury, New Zealand, NZ \$35,000.
1998-03	Co-principal Investigator, SSHRC, \$57,200.
2004	Co-principal Investigator, Transport Canada, \$100,000.

Other Research Funding

1979-present	Principal Investigator, UBC H&SS Grants Committee, various grants
1984-99	Principal Investigator, Centre for International Business Studies, various grants
1992	Principal Investigator, FEPA
1996	Co-Principal Investigator, Bureau of Asset Management
2006	Co-Principal Investigator, Phelps Centre for the Study of Government and Business
2007-8	Co-principal Investigator, UBC P3 Project

INVITED AND ACADEMIC CONFERENCE PRESENTATIONS (selected):

- . Association for Public Policy and Management 1980, 1986, 1992
- . American Economic Association 1977
- . American Educational Research Association 1976, 1977, 1979\
- . American Public Health Association 1977
- . American Statistical Association 1973
- . Applied Public Finance Seminar 1996
- . Benefit-Cost Society Conference 2007
- . Canadian Transportation Research Forum 2005
- . Canadian Political Science Association 2006
- . Committee on Urban Political Economy 1974, 1977
- . Econometric Society 1974
- . EURO XII/TIMS XXXI Joint International Conference 1992

- . ETS-NBER Workshop on the Economics of Education 1975
- . Evaluation Research Society 1978
- . French Finance Association 1995
- . Global Reach of Public Enterprises 1982
- . Integrating Economic and Financial Principles into Environmental Engineering Research and Education, NSF 2011
- . Health Care Financing Administration 1979, 1980
- . International Association of Conflict Management 2003
- . International Public-Private Partnership Symposium 2012-15
- . International Research Society for Public Management 2010
- . National Conference on Urban Education 1978
- . Keston Institute for Public Finance and Infrastructure 2008
- . M.S.S.B. Conference on Early Life Environments, Stanford 1977
- . NBER-ECIEL Conference on Educational and Economic Development in Latin America 1977
- . Operations Research Society of America/The Institute of Management Sciences 1975, 1977, 1989
- . Public Choice Society 1973, 1980, 1981, 1988, 1992
- . Public Enterprise Performance and Privatization, University of Calgary, Calgary, 2011
- . Royal Commission on the Economic Union on Development Prospects for Canada 1984
- . ASAC Conference 1985
- . Seminar of the Network of National Systems of Public Investment 2015
- . Social Programs Evaluation Conference, Abt Associates 1974
- . Social Programs Evaluation Conference, Abt Associates 1974
- . Society for Institutional and Organizational Economics, 2016
- . Symposium on Industrial Policy in the EEC and Spain, Barcelona, 1987
- . University of Pennsylvania Conference on Cost-Benefit Analysis 1996
- . Urban Policy Symposium, University of Calgary 2015
- . Western Academy of Management 1989
- . Western Economic Association 2000
- . Western Regional Science Association 1995, 1996, 1997

Invited Presentations (Selected)

- . Carnegie-Mellon University 1981
- . National University of Singapore 1985
- . National Judicial Institute, 2006
- . Policy Research Initiative, 2008
- . Simon Fraser University 1990
- . State Government of Victoria, Australia, 2014
- . University of East Anglia 1990, 1996
- . Griffith University 1991
- . The Treasury, New Zealand 1997
- . University of Auckland 1998.
- . University of Pennsylvania 1981
- . University of Western Australia 1999
- . Copenhagen Business School 2011

THE UNIVERSITY OF BRITISH COLUMBIA

PUBLICATIONS

Anthony E. Boardman

A. Books and Monographs

- A.E. Boardman, D.A. Horowitz and A. S. Lloyd, *Variables Affecting the Learning Of Inner City Children*, Philadelphia, PA: Research for Better Schools, 1978, 56 pp.
- A.E. Boardman, B.E. Dowd, J.M. Eisenberg and S.V. Williams, *Physician Decision Making: An Analysis of Work Environment, Input, Pricing, Income and Labor-Leisure Choices*, Department of Health and Human Services: NTIS, 1982, 120 pp.
- J.A Brander, E.J. Egan and A.E. Boardman, *The Equity Capital Program in British Columbia: An Assessment of Capital Availability, Program Efficiency and Policy Alternatives*, Vancouver, B.C.: Leading Edge BC, 2005, 105pp.
- A.E. Boardman, D.H. Greenberg, A.R. Vining and D.L. Weimer, *Cost-Benefit Analysis: Concepts and Practice*, Upper Saddle River, N.J.: Prentice Hall, 1996 (1st ed.), 2001 (2nd ed.), 2006 (3rd ed.), 2011 (4th ed.). (2nd edition published in Romanian by ARC Publishing House and in Japanese by Pearson Education, Japan).
- C. Whipple, S.M. Larson, C. Atkins-Duffin, A.E. Boardman, D.J. Bostock, G.B. Estes, M. Levenson, I.W. Osborne-Lee, E.J. Peterson, R.C. Reba, I.G. Rotchie, T.J. Ruth, J. Vujic, R.G. Wymer, *Medical Isotope Production Without Highly Enriched Uranium*, Washington, D.C.: The National Academies Press, 2009.
- G.A. Hodge, C. Greve, and A.E. Boardman, editors, *International Handbook on Public-Private Partnerships*, Cheltenham, UK: Edward Elgar, 2010. (Also published in Chinese).
- D.L. Weimer, A.R. Vining and A.E. Boardman. *Organizing for Public Purpose*. Lanham, MD: Rowmand and Littlefield (forthcoming).
- A.E. Boardman, D.H. Greenberg, A.R. Vining and D.L. Weimer, *Cost-Benefit Analysis: Concepts and Practice*, Cambridge, UK: Cambridge University Press, 5th ed. (forthcoming).

B. Refereed Journal Articles

- A.E. Boardman, O.A. Davis and P.R. Sanday, "A Simultaneous Equations Model of the Educational Process," *Journal of Public Economics* 7, 1977, 23-49.

Refereed Journal Articles (continued)

- A.E. Boardman and L.B. Lave, "Highway Congestion and Congestion Tolls," *Journal of Urban Economics* 4:3, 1977 (July), 340-359.
- A.E. Boardman and M.P. Weber, "Economic Growth and Occupational Mobility in Nineteenth Century Urban America: A Reappraisal," *Journal of Social History* 11, 1977, 52-74.
- A.E. Boardman and A. S. Lloyd, "The Process of Education for Twelfth Grade Asian and Puerto Rican American Students," *Integrated Education* 16, 1978, 44-46.
- A.E. Boardman and D.A. Horowitz, "The Potential of Social Science Research for Educational Policy: Theory and Practice," *Urban Education* 12, 1978, 363-387.
- A.E. Boardman, A.S. Lloyd and D. Wood, "The Process of Education for Twelfth Grade Asian American Students," *Cross Reference: A Journal of Public Policy and Multicultural Education* 1, 1978, 338-353.
- A.E. Boardman and R.J. Murnane, "Using Panel Data to Improve Estimates of the Determinants of Educational Achievement," *Sociology of Education* 52, 1979, 113-121.
- A.E. Boardman, S. Miller and A.P. Schinnar, "Efficient Employment of Cohorts of Labor in the U.S. Economy: An Illustration of a Method," *Socio-Economic Planning Sciences* 13:6, 1979, 297-302.
- A.E. Boardman, "Another Analysis of the EEOCC 'Four-Fifths' Rule," *Management Science* 25:8, 1979, 770-76.
- A.E. Boardman, B.S. Hui and H. Wold, "The Partial Least Squares-Fix Point Method of Estimating Interdependent Systems with Latent Variables," *Communications in Statistics: Theory and Methods* A10:7, 1981, 613-39.
- A.E. Boardman, L. Darling-Hammond and S.P. Mullin, "A Framework for the Analysis of Teachers' Demand and Supply," *Economics of Education Review* 2:2, 1982, 127-155.
- A.E. Boardman and A.P. Schinnar, "Educational Resource Multipliers for Use in Local Public Finance: An Input-Output Approach," *Socio-Economic Planning Sciences* 16:5, 1982, 209-215.
- A.E. Boardman, B. Dowd, J.M. Eisenberg and S.V. Williams, "A Model of Physicians' Practice Attributes Determination," *Journal of Health Economics* 2, 1983, 259-268.
- A.E. Boardman and A.R. Vining, "The Role of Probative Statistics in Employment Discrimination Cases," *Law and Contemporary Problems* 46:4, 1983, 189-218.
- A.E. Boardman and A.R. Vining, "Canadian and British T.V. Markets: Why the CBC Should Not be Like the BBC," *Canadian Public Policy* 10:3, 1984, 347-352.

Refereed Journal Articles (continued)

- A.E. Boardman and N.E. Carruthers, "A Note on the CAPM as a Strategic Planning Tool," *Management Science* 31:12, 1985, 1589-1592 (Reprinted in Samuel Eilon (ed.), *The History of Management Thought: Management Science Anthology*, Volume II, Aldershot, UK: Dartmouth Publishing Company, 1996).
- A. Boardman, R. Freedman and C. Eckel, "The Price of Government Ownership: A Study of the Domtar Takeover," *Journal of Public Economics* 31, 1986, 269-285. (Reprinted in David Parker (ed.), *Privatization and Corporate Performance*, International Library of Critical Writings in Economics, Cheltenham, UK: Edward Elgar Publishing Ltd, 2000).
- A.R. Vining, D.C. McPhillips and A.E. Boardman, "Use of Statistical Evidence in Employment Litigation in Canada," *Canadian Bar Review* 64:4, 1986, 660-702.
- A.E. Boardman and A.R. Vining, "Ownership and Performance in Competitive Environments: A Comparison of the Performance of Private, Mixed and State-Owned Enterprises," *Journal of Law and Economics* 32:1, 1989, 1-33. (Reprinted in: E.E. Bailey and J.R. Pack (eds.), *The Political Economy of Privatization and Deregulation*, International Library of Critical Writings in Economics, Vol 44, Cheltenham, UK: Edward Elgar, 1995, 463-495; G. Yarrow and P. Jasinski (eds.), *Privatization*, London, UK: Routledge, 1996; V. Wright and L. Perrotti (eds.), *Privatization and Public Policy, Vol II*, International Library of Comparative Public Policy; Cheltenham, UK: Edward Elgar, 2000, 348-380, and in D. Parker (ed.), *Privatization and Corporate Performance*, International Library of Critical Writings in Economics, Cheltenham, UK: Edward Elgar, 2000).
- A.E. Boardman and A.R. Vining, "The Behavior of Mixed Enterprises," *Research in Law and Economics* 14, 1991, 223-250.
- A.R. Vining and A.E. Boardman, "Ownership Versus Competition: The Causes of Government Enterprise Inefficiency," *Public Choice* 73:2, 1992, 205-239.
- A.E. Boardman, A.R. Vining and W.G. Waters, II, "Costs and Benefits through Bureaucratic Lenses: Example of a Highway Project," *Journal of Policy Analysis and Management* 12:3, 1993, 532-555. (Reprinted in D. Weimer (ed.), *Cost-Benefit Analysis and Public Policy*, Hoboken, NJ: Wiley-Blackwell, 2008, and A. Schmitz, B.H. Griffin and R.O. Zerbe Jr. (ed.), *Applied Benefit-Cost Analysis*, International Library of Critical Writings in Economics, Cheltenham, UK: Edward Elgar, 2009, Ch. 19).
- A.E. Boardman, W.L. Mallery, and A.R. Vining, "Learning from *Ex Ante/Ex Post* Cost-Benefit Analysis Comparisons: The Coquihalla Highway Example," *Socio-Economic Planning Sciences* 28:2, 1994, 69-84.
- A.E. Boardman and A.R. Vining, "Public Service Broadcasting in Canada," *Journal of Media Economics* 9:1, 1996, 47-61.

Refereed Journal Articles (continued)

- A.E. Boardman and A.R. Vining, "Defining Your Business Using Product-Customer Matrices," *Long Range Planning* 29:1, 1996, 38-48.
- A. Boardman, I. Vertinsky and D. Whistler, "Using Information Diffusion Models to Estimate the Impacts of Regulatory Events on Publicly Traded Firms," *Journal of Public Economics* 63:2, 1997, 283-300.
- A.E. Boardman, D.M. Shapiro and A.R. Vining, "Eclectic and Principal-Agent Theories of Superior MNE Performance," *International Business Review* 6:3, 1997, 295-317. (Reprinted in S. J. Paliwoda and J.K. Ryans, Jr. (eds.), *International Marketing: Modern And Classic Papers*, Vol. III, Cheltenham, UK: Edward Elgar, 2008).
- A.E. Boardman, D.H. Greenberg, A.R. Vining and D.L. Weimer, "'Plug-in' Shadow Price Estimates for Policy Analysis," *Annals of Regional Science* 31:3, 1997, 299-324.
- A. Boardman, Z. S. Liu, M. Sarnat, I. Vertinsky, "The Effectiveness of Tightening Illegal Insider Trading Regulation: The Case of Corporate Takeovers," *Applied Financial Economics* 8, 1998, 519-531.
- J.L. Armstrong, A.E. Boardman and A.R. Vining, "Key Steps in the Strategic Analysis of a Dental Practice," *Health Marketing Quarterly* 16:4, 1999, 33-51.
- A.E. Boardman and S.P. Hargreaves-Heap, "Network Externalities and Government Restrictions on Satellite Broadcasting of Key Sporting Events," *Journal of Cultural Economics* 23:3, 1999, 167-181. (Reprinted in T. Miller (ed.), *Television: Critical Concepts in Media and Cultural Studies*, London, UK: Routledge, 2003).
- J.L. Armstrong, A.E. Boardman and A.R. Vining, "Eight Steps for Strategic Analysis of Dental Practices," *Journal of the Canadian Dental Association* 65:10, 1999, 553-555.
- A.E. Boardman and A.R. Vining, "Using Service-Customer Matrices in Strategic Analysis of Nonprofits," *Nonprofit Management and Leadership* 10:4, 2000, 397-420. Cheltenham, UK: Edward Elgar Publishing Ltd, 2000.
- A.E. Boardman and C. Laurin, "Factors Affecting the Stock Price Performance of Share Issued Privatisations," *Applied Economics* 32:11, 2000, 1451-1464.
- A. E. Boardman, C. Laurin and A.R. Vining, "Privatization in Canada: Operating and Stock Price Performance with International Comparisons," *Canadian Journal of Administrative Sciences* 19: 2, 2002, 137-154.
- A.E. Boardman, D.M. Shapiro and A.R. Vining, "A Framework for Comprehensive Strategic Analysis," *Journal of Strategic Management Education* 1:2, 2004, 307-342.

Refereed Journal Articles (continued)

- C. Laurin, A. E. Boardman and A.R. Vining, "Government Underpricing of Share-Issue Privatizations," *Annals of Public and Cooperative Economics* 75:3, 2004, 399-429.
- A.E. Boardman and R. Hewitt, "Problems with Contracting Out Government Services: Lessons from Orderly Services at SCGH," *Industrial and Corporate Change* 13:6, 2004, 917-929.
- M.A. Moore, A.E. Boardman, A.R. Vining, D.L. Weimer and D.H. Greenberg, "Just Give Me a Number! Practical Values for the Social Discount Rate," *Journal of Policy Analysis and Management* 23:4, 2004, 789-812. (Reprinted in D. Weimer (ed.), *Cost-Benefit Analysis and Public Policy*, Hoboken, NJ: Wiley-Blackwell, 2008, and R.O. Zerbe Jr. (ed.), *Benefit-Cost Analysis*, International Library of Critical Writings in Economics, Vol. II, Cheltenham, UK: Edward Elgar, 2008, Ch. 13).
- A.R. Vining, A.E. Boardman, and F. Poschmann, "Public-Private Partnerships in the U.S. and Canada: 'There are no Free Lunches'," *Journal of Comparative Policy Analysis* 7:3, 2005, 199-220.
- A.R. Vining and A.E. Boardman, "Meta-Choice in Policy Analysis," *Journal of Comparative Policy Analysis* 8:1, 2006, 77-87.
- A.R. Vining and A.E. Boardman, "Public-Private Partnerships in Canada: Theory and Evidence," *Canadian Public Administration* 51:1, 2008, 9-44. (Winner of Hodgets Award for best article in CPA in English, 2008).
- A.R. Vining and A.E. Boardman, "Public-Private Partnerships: Eight Rules for Governments," *Public Works Management and Policy* 13:2, 2008, 149-161. (Reprinted in B. Flyvbjerg, (ed.), *Megaproject Planning and Management: Essential Readings*, Vol. 2, Cheltenham, UK: Edward Elgar, 2014, Ch. 10.)
- A.R. Vining and A.E. Boardman, "The Potential Role of Public-Private Partnerships in the Upgrade of Port Infrastructure: Normative and Positive Considerations," *Maritime Policy and Management* 35:6, 2008, 551-569.
- J.L. Armstrong, A.E. Boardman and A.R. Vining, "Really Understanding Your Customers and Your Services," *Dental Practice Management*, Winter, 2008, 34-42.
- A.E. Boardman, C. Laurin, M.A. Moore and A.R. Vining, "A Cost-Benefit Analysis of the Privatization of Canadian National Railway," *Canadian Public Policy* 35: 1, 2009, 59-83 (Winner of the Vanderkamp Prize for the best paper in CPP for 2009).
- A.E. Boardman, M.A. Moore and A.R. Vining, "The Social Discount Rate for Canada Based on Future Growth in Consumption," *Canadian Public Policy* 36:3, 2010, 323-341.
- A.E. Boardman and D. Forbes, "A Benefit-Cost Analysis of Private and Semi-Private Hospital Rooms," *Journal of Benefit-Cost Analysis* 2:1, 2011, Article 3.

Refereed Journal Articles (continued)

- A.E. Boardman and A.R. Vining, "The Political Economy of Public-Private Partnerships and Analysis of their Social Value," *Annals of Public and Cooperative Economics* 83: 2, 2012, 117-141.
- A.E. Boardman, C. Laurin, M.A. Moore and A.R. Vining, "Efficiency, Profitability and Welfare Gains from the Canadian National Railway Privatization," *Research in Transportation Business and Management* 6, 2013, 19-33.
- M.A. Moore, A.E. Boardman, and A.R. Vining, "More Appropriate Discounting: The Rate of Social Time Preference and the Value of the Social Discount Rate," *Journal of Benefit-Cost Analysis* 4: 1, 2013, 1-16.
- M.A. Moore, A.E. Boardman, and A.R. Vining, "The Choice of the Social Discount Rate and the Opportunity Cost of Public Funds," *Journal of Benefit-Cost Analysis* 4: 3, 2013, 401-409.
- A.R. Vining, A.E. Boardman, and M.A. Moore, "The Theory and Evidence Pertaining to Local Government Mixed Enterprises," *Annals of Public and Cooperative Economics* 85: 1, 2014, 53-86.
- A.E. Boardman, C. Greve and G.A. Hodge, "Comparative Analyses of Infrastructure Public-Private Partnerships," *Journal of Comparative Policy Analysis*, 17: 5, 2015, 441-447.
- A.E. Boardman, A.R. Vining and D. Weimer, "The Long-Run Effects of Privatization on Productivity: Evidence from Canada," *Journal of Policy Modeling*, 38:6, 2016, 1001-1017.
- A.E. Boardman and M. Hellowell, "A Comparative Analysis and Evaluation of Specialist PPP Units' Methodologies for Conducting Value for Money Appraisals," *Journal of Comparative Policy Analysis*, June 2016, 1-17.
- M.A. Moore, A.E. Boardman, and A.R. Vining, "Risk in Public Sector Project Appraisal: It Mostly Does Not Matter," *Public Works Management and Policy* (forthcoming).

C. Conference Proceedings and Unrefereed Journal Articles

- A.E. Boardman, O.A. Davis and P.R. Sanday, "A Simultaneous Equations Model of the Educational Process: The Coleman Data Revisited with an Emphasis Upon Achievement," *Proceedings of the Social Statistics Section, American Statistical Association*, 1973, 62-71.
- A.E. Boardman, "Modelling the Educational Process," *Supalum* 1, 1973, 11-14.
- A.E. Boardman, "Discussion," *Proceedings of the Business and Economic Statistics Section, American Statistical Association*, 1974, 149-150.
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